

THE COMPANIES OF

NEIL
BLUHM

RUSH STREET GAMING | JMB REALTY CORPORATION | WALTON STREET CAPITAL

EXPERIENCE
EXPERTISE
EXCELLENCE



A wide-angle, nighttime photograph of the Chicago skyline as seen from the water. The sky is a deep, clear blue. The city's lights are on, with the Willis Tower (formerly Sears Tower) being the most prominent, its top section glowing with a bright white light. Other skyscrapers of varying heights and architectural styles are visible, their windows and facades illuminated. The lights from the buildings and streetlights along the waterfront create a shimmering reflection on the dark water of Lake Michigan. The overall mood is serene and majestic.

Creating International Landmarks

For over 40 years, Neil Bluhm's companies have developed and acquired over \$50 billion in world class destinations for millions of guests around the world.



NEIL G. BLUHM

is an internationally known and highly respected real estate and casino investor and developer. He has founded and led several companies that have acquired, developed and/or managed in excess of \$50 billion of real estate worldwide including luxury hotels, casinos, shopping malls, office buildings and mixed-use projects.

Mr. Bluhm began his career in real estate over 40 years ago as a co-founder of JMB Realty Corporation and is still the company's president. JMB is a holding company engaged in real estate investment and development, and owns luxury hotels, office buildings, mixed-use projects as well as land held for development.

He co-founded Walton Street Capital in 1994 and today is a Managing Principal of the firm. Walton Street invests opportunistically in multiple classes of real estate in both the U.S. and internationally, and has raised over \$8 billion of equity.

Mr. Bluhm's career in gaming began when he founded Falls Management Company (FMC), which was selected by the Province of Ontario to develop and manage the Fallsview Casino Resort, an Integrated Resort that opened in 2004 and is located in Niagara Falls, Ontario. It is currently the highest grossing casino in Canada and Mr. Bluhm is the Chairman of FMC.

He then co-founded Rush Street Gaming, which together with its affiliates, developed, own and oversee two Rivers Casino properties located in Des Plaines, Ill. (a suburb of Chicago), and in Pittsburgh, PA, plus SugarHouse Casino in Philadelphia, PA. Equity capital necessary for the development of the Rush Street properties has come from Mr. Bluhm and his family, institutional equity partners, individuals and employees.

Most of Mr. Bluhm's ventures have benefited from the flexibility of being private enterprises, however, he also has public company experience as co-chairman of a highly successful public Real Estate Investment Trust in the 1990's, which was publicly traded on the New York Stock Exchange (NYSE).

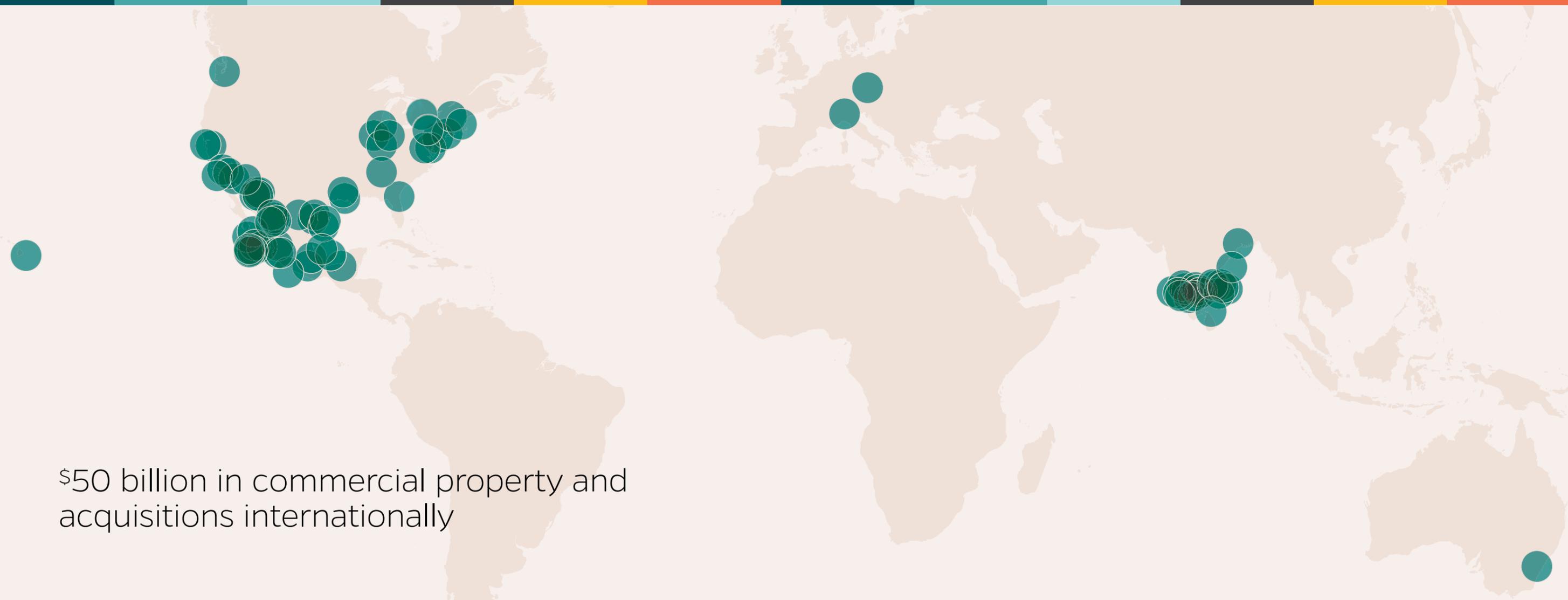
He is also a Trustee at Northwestern University, a member of the Board of Directors of Northwestern Memorial Foundation of Northwestern Hospital, a member of the Board of Trustees and Chairman of the Investment Committee of The Art Institute of Chicago, President of the Board of Trustees of the Whitney Museum of American Art, and a member of the Board of Directors for the Alzheimer's Disease & Related Disorders Association.



Century Building

Global Developments and Investments

RUSH STREET GAMING | JMB REALTY CORPORATION | WALTON STREET CAPITAL



\$50 billion in commercial property and acquisitions internationally

RUSH STREET GAMING

Recognizing the potential for regional gaming destinations, Neil Bluhm and Greg Carlin founded Rush Street Gaming and since then have developed more casinos in major U.S. markets than any other competitor. By placing an emphasis on superior design and outstanding customer service, Rush Street Gaming has emerged as one of the fastest-growing casino developers in the United States.

JMB REALTY CORPORATION

JMB Realty Corporation has over 40 years of leadership in commercial real estate and pioneered the concept of mixed use development and the creation of urban shopping centers. In 1969, Neil Bluhm co-founded JMB, which grew to one of the largest property owners and developers in the United States.

WALTON STREET CAPITAL

Walton Street Capital, L.L.C. is a private equity real estate investment firm. Since its founding in 1994, similarly to JMB, Walton has deployed tens of billions of dollars in several real estate asset classes including luxury hotels and mixed-use developments. Neil Bluhm and affiliates of Walton Street Capital have received total equity commitments of over \$8.0 billion from public and corporate pension plans, foreign institutions, insurance companies and banks, endowments and foundations, trusts, and high net worth individuals.





UPSCALE MIXED USE

Setting the benchmark for superior mixed-use developments that merge retail, dining, hotel and office amenities into premier experiences.

Bloomington Shopping Mall 900 North Michigan Ave CHICAGO, IL

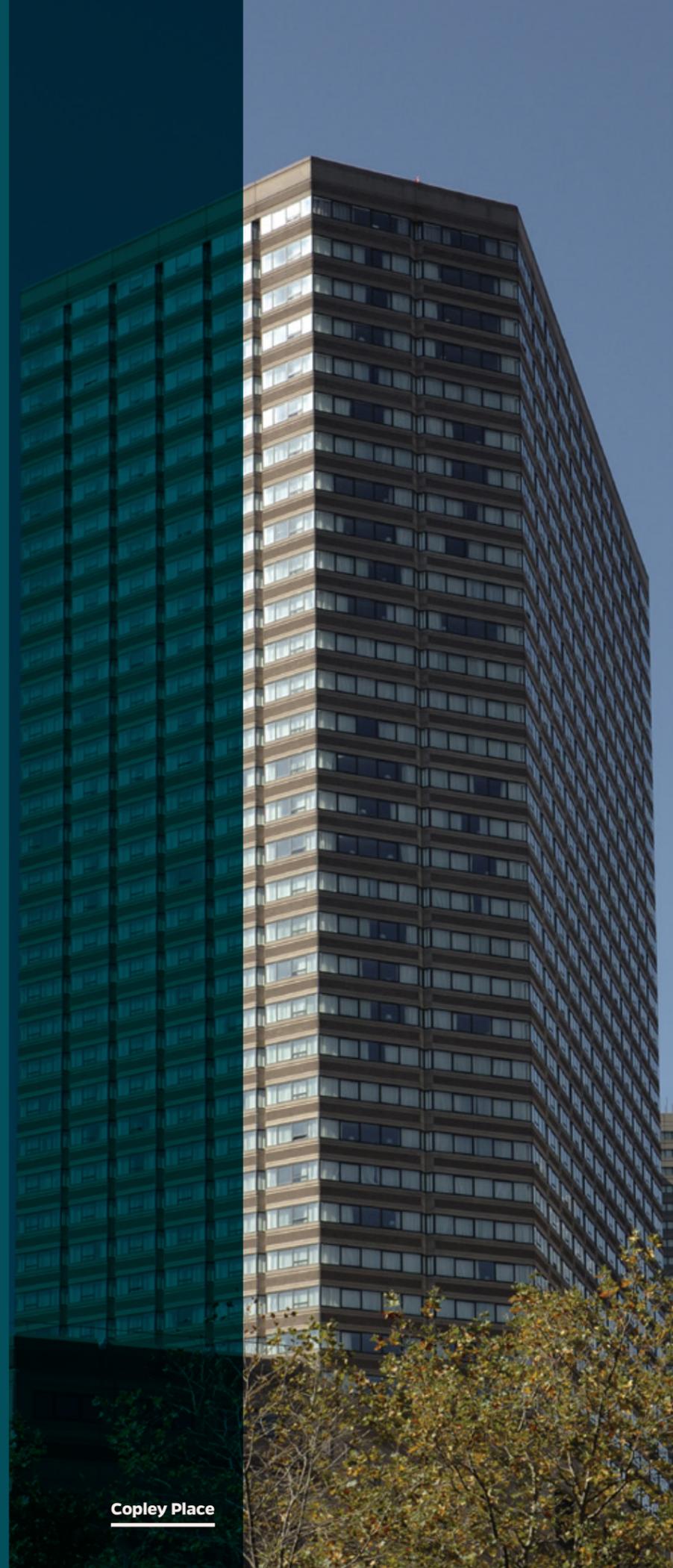
- Attracts over 9 million pedestrians each year
- 2,700,000 sq. ft. mixed-use complex
- 448,295 sq. ft. of retail space
- 300,000 sq. ft. of office space
- Four Seasons Hotel
- 154 luxury condominiums

Copley Place BOSTON, MA

- Over 400,000 sq. ft. of retail space
- 800,000 sq. ft. of office space
- 104 luxury condominiums
- Copley Place Marriott & Westin Copley Place Hotels
- Luxury retailers (Tiffany & Co., Jimmy Choo, David Yurman, Louis Vuitton, Salvatore Ferragamo)

Water Tower Place CHICAGO, IL

- Located along the Magnificent Mile
- 758,000 sq. ft. shopping mall
- Ritz-Carlton Hotel
- 360 luxury condominiums



Copley Place



Water Tower Place



Bloomington Shopping Mall



LANDMARK COMMERCIAL DEVELOPMENT

Establishing international beacons to successfully attract the tourism market, industry-defining companies, and worldwide recognition.

Century City LOS ANGELES, CA

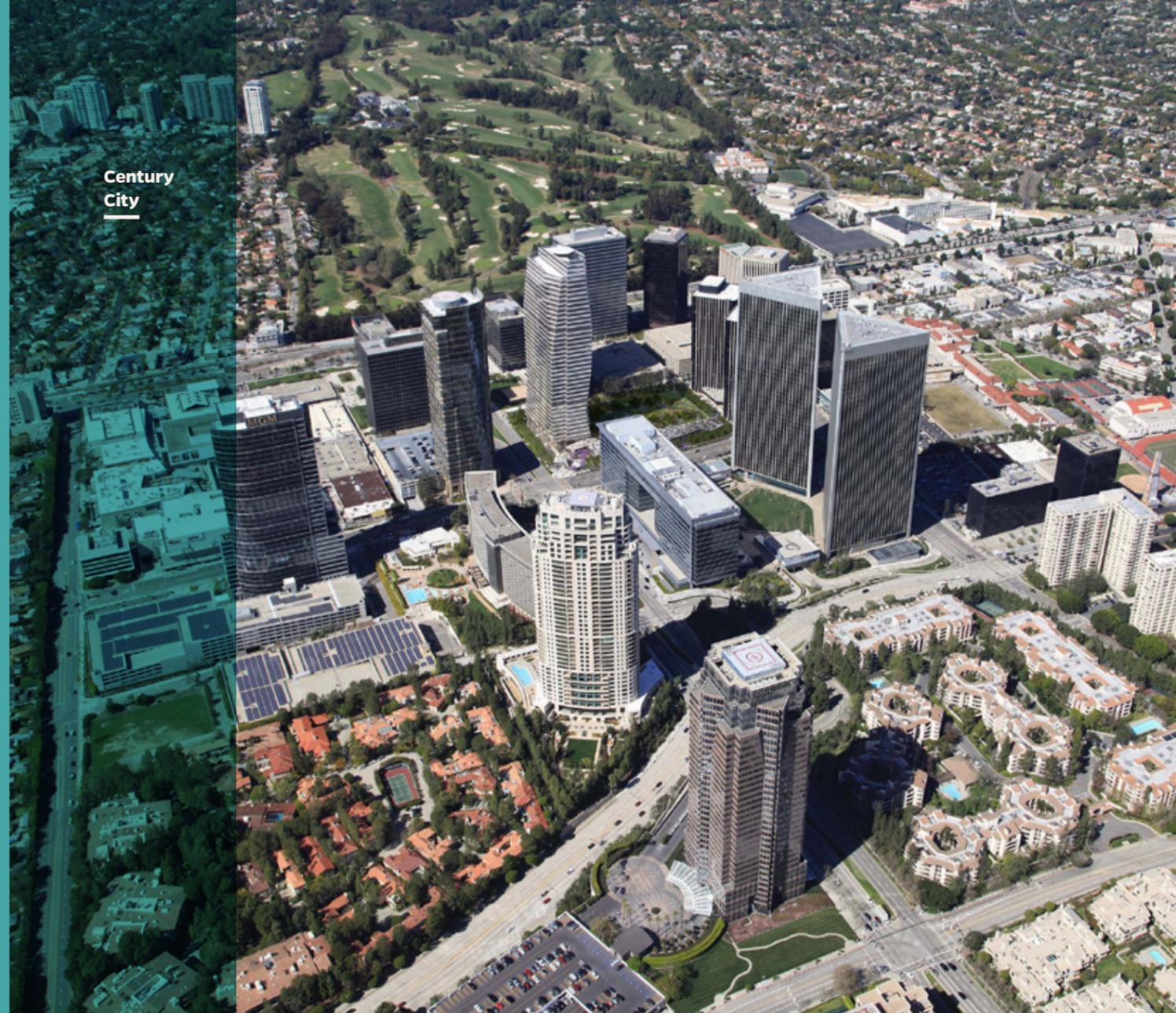
176 acres of commercial and residential real estate

Chicago Mercantile Exchange CHICAGO, IL

The world's second largest exchange for futures and options

Antara MEXICO CITY

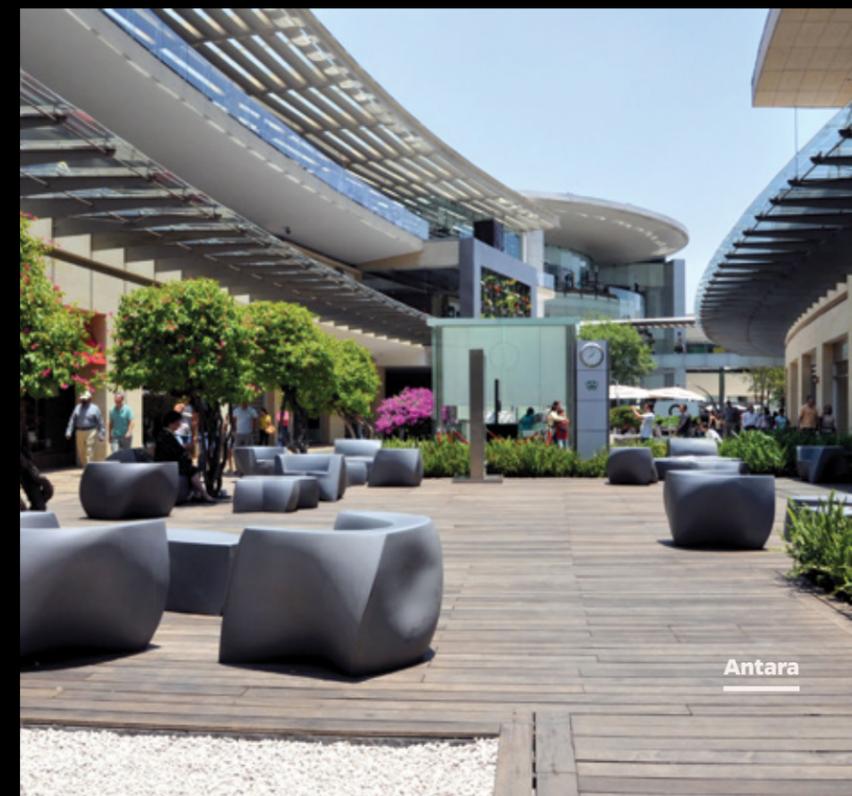
Considered one of the most exclusive shopping destinations in Mexico



Century City



Chicago Mercantile Exchange



Antara



LUXURY RESORTS

Premier owners and developers of the world's most imminent luxury hotel properties.

Four Seasons Hotels

SEATTLE, WA

PHILADELPHIA, PA

SYDNEY, AUSTRALIA

MILAN, ITALY

SCOTTSDALE, AZ

CHICAGO, IL

HOUSTON, TX

Ritz-Carlton

CHICAGO, IL

PENTAGON CITY (WASHINGTON, DC)



**Ritz-Carlton,
Chicago**



**Four Seasons,
Chicago**



**Four Seasons,
Milan**



The statement of high-end design, the Four Seasons Chicago is a top choice for visiting celebrities.

Four Seasons Chicago



Five star luxury
at its finest.

Four Seasons, Milan



Leading-edge in use of space, Neil Bluhm's companies are experts in defining how these developments should work.

Kaanapali Farms

MAUI

4,000+ acre working coffee farm with 51 private estates

Royal Kaanapali Golf Course

MAUI

Par 71 course stretching over 6,700 acres

Waikele Golf Course & Community

HONOLULU

Development included 2,700 residential units, a retail commercial center and the Waikele Golf Course



Kaanapali Farms



Royal Kaanapali



Waikele



A proven history of developing integrated resorts, the Fallsview Casino Resort is the highest grossing casino in Canada.

Fallsview Casino Resort CANADA

Developed and managed by Falls Management Company (FMC),
co-founded by Neil Bluhm





Des Plaines

Responsible for one of the fastest-growing gaming companies in the U.S., having developed more casinos in major U.S. markets than any competitor in the last five years with market-leading gaming facilities and relevant amenities, including the world's first LEED Gold certified casino.



Rivers Casino

DES PLAINES, IL (NEXT TO O'HARE AIRPORT)

Highest grossing casino in Illinois

First casino property to be awarded a Leadership in Energy and Environment Design (LEED) Gold Certification by the U.S. Green Building Council

Voted Top 100 Workplaces in the 2012 and 2013 *Chicago Tribune*

Voted Best Casino in the 2012 and 2013 *Chicago Reader's Picks*

Voted Best Dining & Nightlife in the 2013 *Casino Player*

Only casino in Cook County, next to O'Hare International Airport in Chicago, IL

Rivers Casino

PITTSBURGH, PA

Voted Best Overall Gaming Resort in PA four years in a row by *Casino Player*

Voted Outstanding Employer by the Mon Valley Initiative

Voted Best Dining & Nightlife in the 2013 *Casino Player*

Only casino in the city of Pittsburgh, PA

SugarHouse Casino

PHILADELPHIA, PA

Named Best Places to Work in the 2011, 2012 and 2013 *Philadelphia Business Journal*

Named among Top Workplaces in 2012 by the *Philadelphia Inquirer* and 2013 by *Philly.com*

Honored with the 2013 JEVS Strictly Business Leadership Award

Only casino in the city of Philadelphia, PA



Pittsburgh



SugarHouse



FLPT



Rivers
Des Plaines



SugarHouse



Rivers
Pittsburgh

A Proven History of
Developing Regional and
International Destinations.
An Undeniable
Opportunity for the
Next Distinguished
Integrated Resort.

NEIL BLUHM

Rush Street Gaming

JMB Realty Corporation

Walton Street Capital

